





ABOVE: Providing children living in displacement camps opportunities to learn and play, Iraq, (C2MQ2). Photo taken prior to institution of COVID-19 protocols (pre-COVID).

ON THE COVER: Increasing enrollment and retention of girls in school, Pakistan (CMP)

*Unless otherwise noted, all photos in this document were taken by Blumont team members.*

**WHEN I STEPPED** into the President & CEO position in January 2020, I was looking forward to the opportunities ahead. With a dedicated team and a diverse portfolio of work, I saw the chance to build on the organization's experience to do even more to support communities around the world. New leadership, a new approach, and new ideas—change was in the air.

Little did I know how much change the year would bring.

In 2020, a global pandemic and shifting socio-political conditions intensified both the need for our work and the obstacles to delivering it. Blumont teams, well-versed in taking on big challenges and complex situations, adapted and made it happen—because in addition to our donors and partners, there were more than two million people around the world that needed us to.

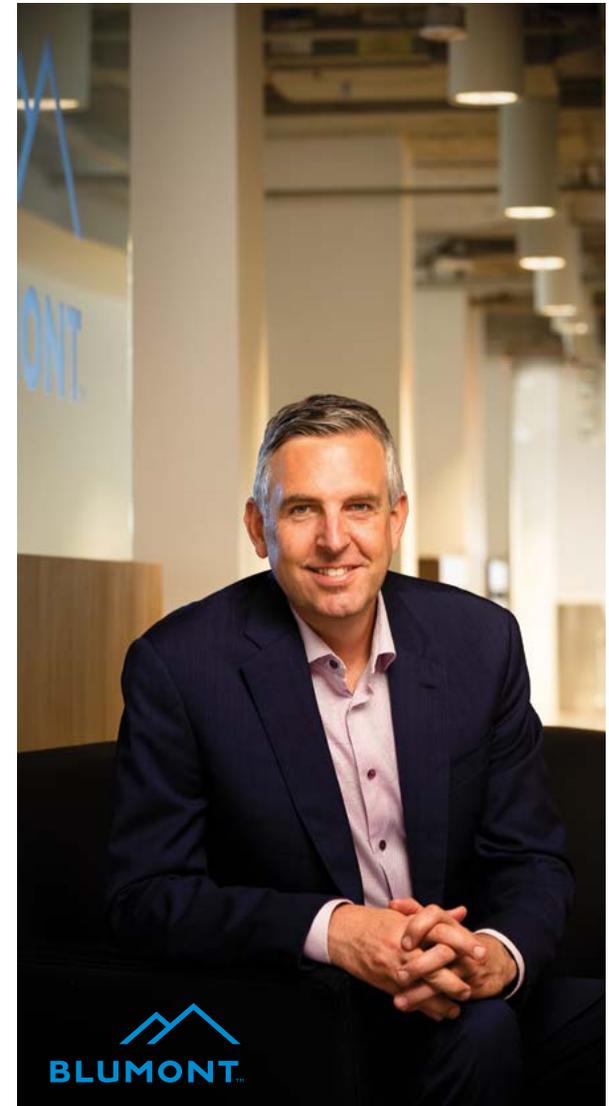
Whether delivering humanitarian assistance in Yemen, Syria, or Iraq; helping individuals and communities recover from conflict in Colombia and Afghanistan; rehabilitating infrastructure to stabilize communities in Syria; or creating opportunities through education and livelihoods in Pakistan and Jordan, our work makes a positive difference in people's lives.

Blumont came through 2020 aligned behind a new purpose—one that reflects who we are and where we're going. Our vision is a world where a community's future is not determined by its circumstances, but by the aspirations of its people.

This is what drives us. This is why our team worked so hard to overcome the obstacles of 2020. And this is why I am excited about what is ahead for Blumont.



Jonathan Nash, President & CEO



©2021 Matthew Borkoski Photography

# From Relief to Recovery to Resilience

## **Our Values:** Striving for PEAK Performance

### **PUT PEOPLE FIRST**

Prioritize empathy and humility; respect those we serve and work with

### **ENGAGE ALL PERSPECTIVES**

Value diversity and equity; assume positive intent from one another; appreciate feedback

### **ACT WITH INTEGRITY**

Demonstrate professionalism; be accountable to communities, donors, and each other

### **KEEP MOVING FORWARD**

Learn and adapt; focus on solutions; get things done

## **BLUMONT WORKS AROUND THE WORLD**

to help people overcome challenges and create a foundation for progress. What we do looks different in every community because the aspirations, needs, and opportunities of people in each community are different.

Our work ranges from helping people arriving at displacement camps to rehabilitating the services and institutions that support those returning home after war or conflict.

We meet people where they are—providing relief, supporting recovery, and creating a more resilient future.

We work with communities and do what needs to get done—from building wells to protecting well-being; from reconnecting power to empowering connections. We strengthen the capacity of local councils, and strengthen individuals through counseling.

No matter what we are doing, Blumont's values guide how we work with donors, partners, and the communities we serve.



HUMANITARIAN  
ASSISTANCE



COMMUNITY  
COHESION &  
PROTECTION



WATER,  
SANITATION &  
HYGIENE



CLIMATE-SMART  
AGRICULTURE &  
FOOD SECURITY



STABILIZATION  
& GOVERNANCE



INFRASTRUCTURE  
& ESSENTIAL  
SERVICES



LIVELIHOODS  
& ECONOMIC  
DEVELOPMENT

“...in the path, you find strength, advice, and persons that **find the best in you and push you to move forward.**”

—Survivor of conflict and displacement, Colombia



**2 million+**  
people reached by  
Blumont activities in 2020

ABOVE: Conducting mutual support groups for victims of conflict, Colombia (Closing Gaps) (pre-COVID)

# 2020 Activities

## AFGHANISTAN

### Conflict Mitigation Assistance for Civilians (COMAC)



Dates: March 2018–March 2023

Funder: USAID

COMAC worked to meet the needs of civilian victims of conflict in the immediate aftermath of events, while also helping to strengthen systems and institutions that enable more people to access government services. In addition to connecting people to medical care or trauma counseling, teams helped families reestablish their livelihoods to earn a sustainable income. To strengthen victims' assistance in Afghanistan, COMAC focused on building the capacity and processes of its Afghan government partners, including national record keeping around victim identification and benefits. Working across all 34 provinces in Afghanistan, COMAC collaborated with local governance and the Afghan government to support more than 6,100 families in 2020.

## COLOMBIA

### Closing Emergency Assistance Gaps for Victims of Displacement (Closing Gaps)



Dates: 2020

Funder: U.S. Department of State, Bureau of Population, Refugees & Migration (BPRM)

Since 2008, the Closing Gaps program has improved assistance to victims of forced displacement in Colombia, combining activities to strengthen the capacity of victims, governments, municipal participation committees, and communities. In 2020, approximately 24,000 people received nutrition, medical care, and mental health assistance. Closing Gaps also supported registration for victims of displacement. Efforts in resettled communities focused on rebuilding connections and social cohesion through mutual support groups, collaborative art, and neighborhood improvement projects. Special consideration was given to indigenous and Afro-Colombian communities working to restore homes and traditions.

## IRAQ

### Camp Management, Mobile Camp Coordination and Camp Management, and Quick Impact Projects (C2MQ2)



Dates: 2020

Funder: UN High Commissioner for Refugees (UNHCR)

C2MQ2 provided camp management, essential services, and provider coordination for internally displaced persons living in Iraq. Key activities included maintenance of camp facilities, issue awareness campaigns, economic support, and service referrals. During COVID-19, teams integrated pandemic protocols into activities and coordinated with the Iraqi health department and partners to support camp residents. Quick-impact projects supported returnees, including rehabilitation of water treatment plants. After an Iraqi government decision to close, Blumont took on leadership efforts to decommission the camps in October 2020. Decommissioning activities are expected to be completed in 2021.



**24,000**  
victims of conflict and  
their families supported in  
Colombia

ABOVE LEFT: Providing care for civilian victims of conflict, Afghanistan (COMAC)  
ABOVE RIGHT: Raising awareness of available victims' services, Afghanistan (COMAC)  
RIGHT: Supporting maternal and child health and nutrition, Colombia (Closing Gaps)

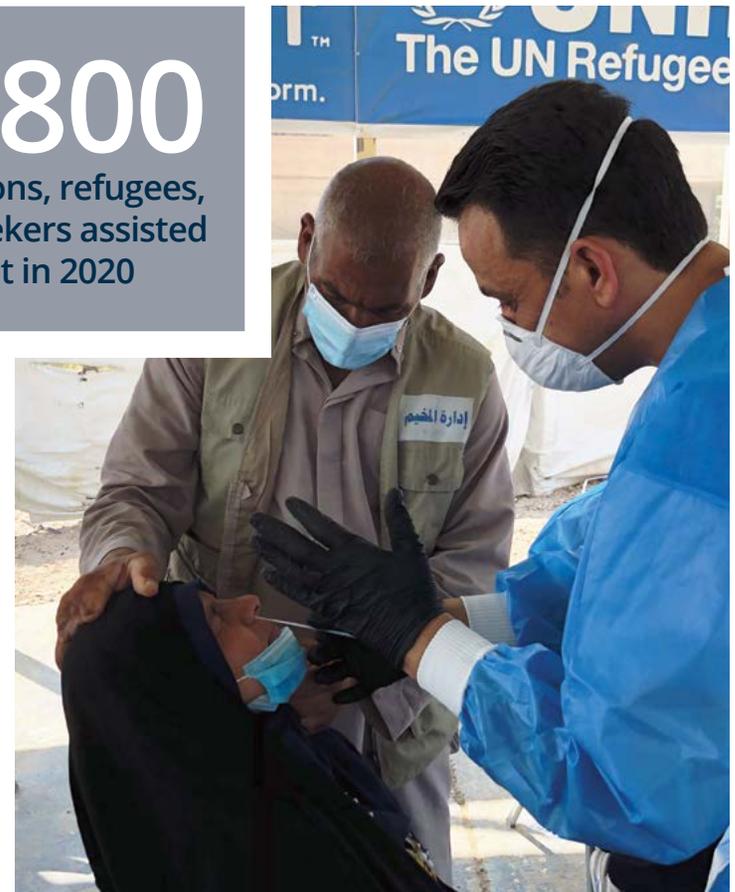


BELOW: Distributing food and supplies to displaced communities, Iraq (C2MQ2)

RIGHT: Implementing COVID-19 precautions and testing, Iraq (C2MQ2, CARE)

371,800

displaced persons, refugees,  
and asylum-seekers assisted  
by Blumont in 2020



“One hand cannot clap alone. We must help each other to build our country.”

—Sari, Baghdad religious leader and participant in CCCP training

### COVID Action Response Effort (CARE)



Dates: August 2020–March 2021

Funder: UN Office for the Coordination of Humanitarian Affairs (UNOCHA)

Building on the Relief Assistance to Internally Displaced Persons Settlements in Emergency (RAISE) program, CARE worked with internally displaced people living in informal settlements in Iraq to improve the response to and prevention of COVID-19. Community sessions and hygiene training, including distribution of masks, hand sanitizer, and other tools, helped to raise awareness of steps residents could take to stop the spread of the virus. Maintenance activities, including improving water systems, rehabilitating temporary shelters, and making electrical repairs, increased community safety while also training residents for longer-term livelihood opportunities.

### Community Coexistence and Cohesion Program (CCCP)



Dates: August 2020–March 2021

Funder: UN Development Programme (UNDP)

CCCP was designed to encourage diverse religious leaders to identify and share ways to promote understanding and social healing. An initial group of 100 imams, priests, and other leaders convened for virtual training and open discussions on topics including conflict resolution, religious concepts of violence, women’s rights, social cohesion, and concepts of peace. Twenty-five leaders participated in a training-of-trainers effort that will build to engage 300. CCCP worked with local radio stations to help participants broadcast messages promoting understanding and cooperation, with a projected audience of more than 275,000.

### Center of Excellence II



Dates: September 2020–January 2021

Funder: U.S. Embassy, Iraq

The Center of Excellence in Baghdad serves as a training and communications hub for Iraqi government officials. In 2020, Blumont installed a professional media studio to support original content creation.

“Seeing suffering alleviated... is an essential part of humanitarian aid, but it is not just about aid. **It is about being human.**”

—Ahmed, Blumont Program Assistant, Iraq

## JORDAN

### Relief Assistance to Internally Displaced Persons Settlements in Emergency (RAISE)



Dates: October 2019–November 2020

Funder: UNOCHA

RAISE used mobile response teams to identify displaced people living in informal settlements who might otherwise miss out on critically needed support. RAISE’s objective was to help the community organize around its needs, while also looking ahead to safe, voluntary returns to the homes left behind. Activities reached more than 68,500 people, with efforts including medical and mental health referrals, legal assistance, and improved maintenance.

### Community-Based Protection 2 (CBP2)



Dates: 2020

Funder: UNHCR

Blumont has worked at Za’atari Camp since 2012 and, in 2020, implemented the second year of the CBP program. Efforts spanned all aspects of life for the 77,000 Syrian refugees living at the camp—from supporting vulnerable populations of concern to vocational training to empowering entrepreneurs.

Activities aimed to strengthen community self-management and encourage engagement of residents across ages and interests. Work included: the TIGER program, which taught young people crucial life and social development skills; the Innovation Lab, offering hands-on, high-

tech learning such as coding and robotics; the Made in Za’atari Center, supporting women entrepreneurs in businesses such as tailoring, soap-making, and hand crafts; RefuGIS, which trained residents to use GIS mapping; and Learning Hubs, which offered non-formal education opportunities.

During the pandemic shutdown, efforts were adapted and augmented to address COVID-19. Blumont and UNHCR established the Mask House, in which camp residents produced more than 66,000 face masks to protect the community. A kitchen was established to provide meals for people who fell ill with the virus or were socially distancing. The Innovation Lab designed a prototype of a hand sanitizer-dispensing robot to help encourage handwashing.



ABOVE: Encouraging learning and invention at the high-tech Innovation Lab, Jordan (CBP2)

TOP RIGHT: Helping home-based entrepreneurs build business skills and increase income, Jordan (CBP2, JLP)

BELOW RIGHT: Establishing face mask production to keep camp residents safe, Jordan (CBP2)

**66,000**  
masks were produced at the  
Mask House by residents of  
Za'atari Camp in Jordan

“If we change the minds of children, then **positive social change will be visible in our society.**”

—Akhter, District Education Officer, Pakistan



ABOVE: Participating in the global White Card Initiative, encouraging peace through sport, Jordan (SCORE 2)

RIGHT: Expanding access to education for young people in Sindh, Pakistan (CMP)



**150,300**  
students learning in  
improved facilities in  
Pakistan

## Jordan Livelihoods Project (JLP)



Dates: 2020

Funder: UNHCR

Initially created as a pilot in 2019 under the CBP program, JLP worked with vulnerable Jordanians and Syrian refugees to improve economic opportunities for home-based businesses. JLP activities built entrepreneurs' financial, marketing, and operational skills; facilitated government registration; and helped businesses expand to reach new customers. In 2020, Blumont helped 111 home-based entrepreneurs register with the government and connected more than 100 to digital platforms enabling online sales. Seventy percent of supported business owners are women and 53 businesses expanded to hire additional staff from outside the household.

## Supporting Communities through Organized Recreation & Events 2 (SCORE 2)



Dates: 2020

Funder: Peace and Sport

SCORE 2 supported recreational activities at Za'atari Camp by providing sports equipment, facilities, training, and establishing competitions. With the Peace and Sport "Live Together" program, coaches worked with youth on Teqball, table tennis, and kick-boxing. While many activities were suspended in 2020 due to COVID-19 restrictions, the program engaged young people and coaches through online seminars.

## PAKISTAN

### Sindh Community Mobilization Program (CMP)



Dates: August 2013–August 2021

Funder: USAID

CMP improved education opportunities for young people across Sindh province by fostering community and private-sector involvement in school reforms. With a particular focus on expanding enrollment and retention of girls and increasing women's participation in community leadership, efforts are building a foundation for sustainable progress and support for local schools. In 2020, more than 150,300 students benefited from CMP's work.

With the onset of the pandemic, Blumont's team launched a digital initiative called "Care for Community" (C4C) to share critical health information while maintaining community connections. Social media campaigns and in-school events (as allowed) were held to promote understanding about the importance of girls' education.

## SYRIA

### Conflict Management and Stabilisation in Al Hol and Roj Camps



Dates: September 2020–April 2021

Funder: German Federal Foreign Office

Blumont worked to reduce conflict and improve security at two displacement camps housing more than 67,000 people in northeast Syria. Teams hosted 76 social-cohesion activities to foster understanding between camp residents, while raising awareness around topics including sexual and gender-based violence and children's rights. Three new community centers were constructed to host activities and vocational trainings, and a library was built in Al Hol Camp to pilot educational programs for women and children. Blumont distributed more than 27,000 kits containing soap, hand sanitizer, and brochures with critical COVID-19 prevention information in Kurdish, Arabic, and English.

### Syria Emergency Food Security Program IV (SEFSP IV)



Dates: 2020

Funder: USAID, Food for Peace

Since 2014, SEFSP has supported food security for vulnerable populations in Syria, with more than 300,000 people benefiting from activities in 2020 alone.

SEFSP IV teams procured local flour for local bakeries to use in producing bread. The project then purchased the bread at cost, distributing it free of charge to residents of displacement camps and at subsidized prices to host communities. Food-insecure households received supplementary food vouchers to purchase nutrient-rich foods, including dairy products, meat, chicken, fruits, and vegetables. SEFSP IV also supported small-scale homestead farming by supplying seeds, water sources, technical advice, and equipment to help communities with livelihoods and sustainable access to food.

### Supporting Internally Displaced Persons Settlements III (SIS III)



Dates: 2020

Funder: USAID, Office of U.S. Foreign Disaster Assistance

SIS activities provided emergency humanitarian support for more than 32,400 conflict-affected internally displaced persons and refugees living in formal and informal settlements in northeast Syria. SIS III worked with camp administrators, local authorities, and other stakeholders to fill gaps in services and respond effectively to emerging needs. SIS III provided critical WASH services such as solid waste management, desludging, maintenance, and cleaning, while also distributing critical household items such as heating fuel, clothing, water coolers, and solar fans. In response to COVID-19, the team constructed an isolation unit for suspected and confirmed cases and facilitated food delivery to patients.

“I have even started giving agriculture instructions to my neighbors and friends because **I learned so much.**”

—Farmer from SEFSP IV-supported community

Barley yield increased by  
**2 times**  
and wheat harvest 1.5 times after  
SEFSP IV trainings



ABOVE: Increasing income opportunities and food security through improved farming machinery and techniques, Syria (SEFSP IV)

More than  
**138.4 million**  
loaves of bread delivered to camps and host communities in northeast Syria



TOP LEFT: Distributing bread to displaced and host communities, Syria (SEFSP IV)

BELOW: Assessing needs to support displaced families, Syria (SIS III)

BELOW LEFT: Maintaining services in displacement camps, Syria (SHRAH)

“Can you believe it! The first time with power through the grid in years!”

—Shop owner, Ar-Raqqa City, Syria

### Camp Coordination and Camp Management (CCCM) for Iraqi Refugees and Syrian IDPs in Al Hol and Roj Camps



Dates: 2020

Funder: U.S. Department of State, BPRM

Since 2016, Blumont has served as camp manager for the Al Hol and Roj Camps in northeast Syria, providing humanitarian assistance through efficient camp coordination and management for more than 67,000 residents. Activities included WASH and infrastructure services and other efforts to protect health and well-being. During the COVID-19 pandemic, Blumont coordinated with the World Health Organization and NGO partners to facilitate prevention and care while keeping residents informed. The CCCM team continued camp operations during pandemic-related lockdowns—delivering uninterrupted service to residents.

### Support Humanitaire dans les Camps de Roj et Al Hol (SHRAH)



Dates: September 2019–November 2020

Funder: French Ministry for Europe and Foreign Affairs

SHRAH addressed infrastructure gaps, distributed goods, and provided engagement opportunities for more than 67,000 residents of two displacement camps in northeast Syria. Teams installed solar panels to power lights in communal areas such as kitchens and latrines. Fire-safety trainings were held and fire extinguishers distributed to help alleviate risk. Delivery processes were adapted during the pandemic to avoid large gatherings; items such as mattresses, blankets, and fuel were distributed tent-by-tent to limit group interactions. Virus-prevention kits, including soap, hand sanitizer, and towels, were packaged with information encouraging hygiene practices. Community engagement also shifted to align with COVID-19 precautions. Brochures with self-care tips and exercises for parents and children were developed and disseminated.

### Syria Essential Services II (SES II)



Dates: 2016–2020

Funder: USAID

SES II supported stabilization in Syria by strengthening the foundation upon which conflict-affected communities could rebuild. Over the course of the four-year project, teams restored access to critical services, increased livelihood opportunities, and improved local governance.

Rehabilitation of the electrical grid brought power back to homes, businesses, schools, and hospitals. Restoration of pumping stations and wells allowed clean water to flow to families and farms, while rebuilding health centers, classrooms, and bakeries, brought a sense of normalcy back to communities.

Activities to improve livelihood potential, primarily in agriculture, took a value-chain approach, focusing on targeted products in

BELOW: Restoring electricity to help Syrian communities rebuild, Syria (SES II)

RIGHT: Conducting activities for children in displacement camps, Syria (CCCM)

BELOW RIGHT: Helping women develop tailoring skills to earn an income, Syria (GFFO)



SES II benefited more than  
**2.4 million**  
people



“The rehabilitation of water resources **recovers hope for a better future**...raising the standard of living.”

—Hamoud, Blumont Engineer, Filling the Void, Syria

the region, such as olives, dairy, wheat/flour, and fish, to create opportunities across production, processing, and sales.

SES II developed the capacity for inclusive governance by supporting the management and operational skills of local authorities. Trainings complemented investment in infrastructure by increasing local capacity to sustain and build on progress.



ABOVE: Providing tools and training to help rebuild commodity value chains, Syria (SES II)

### Essential Services, Good Governance, and Economic Recovery (ES)



Dates: 2020–2025

Funder: USAID

ES started in mid-2020 to build upon the progress made during SES II and continue strengthening communities in Syria, including rehabilitating essential services, building local governance capacity, and improving livelihood opportunities. Initial activities include trainings and utility restoration projects.

Collaborating with local and regional councils, technical directorates, and civil society organizations in Syria, ES teams select and implement activities based on the priorities of local communities. ES supported the COVID-19 response in northeast Syria by initiating rehabilitation of a hospital and establishing an oxygen-bottling facility, both to be completed in 2021.

### Filling the Void



Dates: August 2020–April 2021

Funder: Syria Recovery Trust Fund

Filling the Void rehabilitated water canals and pumping stations to improve farmer access to water for fields and livestock. In 2020, the project distributed seeds to approximately 1,100 farmers and rehabilitated water infrastructure that benefited more than 9,000 people. Teams worked with local agriculture cooperatives to provide support and key inputs, such as seeds, fertilizer, and on-farm assistance.

# YEMEN

## Community-Based Support Program IX (CBSP IX)



Program Dates: 2020  
Funder: UNHCR

CBSP IX supported refugees and asylum-seekers in urban neighborhoods of Yemen's Sana'a and Amanat Al-Asimah Governorates. Efforts focused on improving and expanding services for children, the elderly, people with disabilities, and those that are otherwise disadvantaged, and ensuring access to non-formal education. In 2020, the program managed three community centers and a psychosocial support center, providing a safe place for support, social activities, and learning. CBSP IX conducted awareness sessions and activities on health, education, safety, and financial independence. Cash assistance to the most vulnerable families and at-risk children was facilitated for essential items such as food, shelter, health, and hygiene.



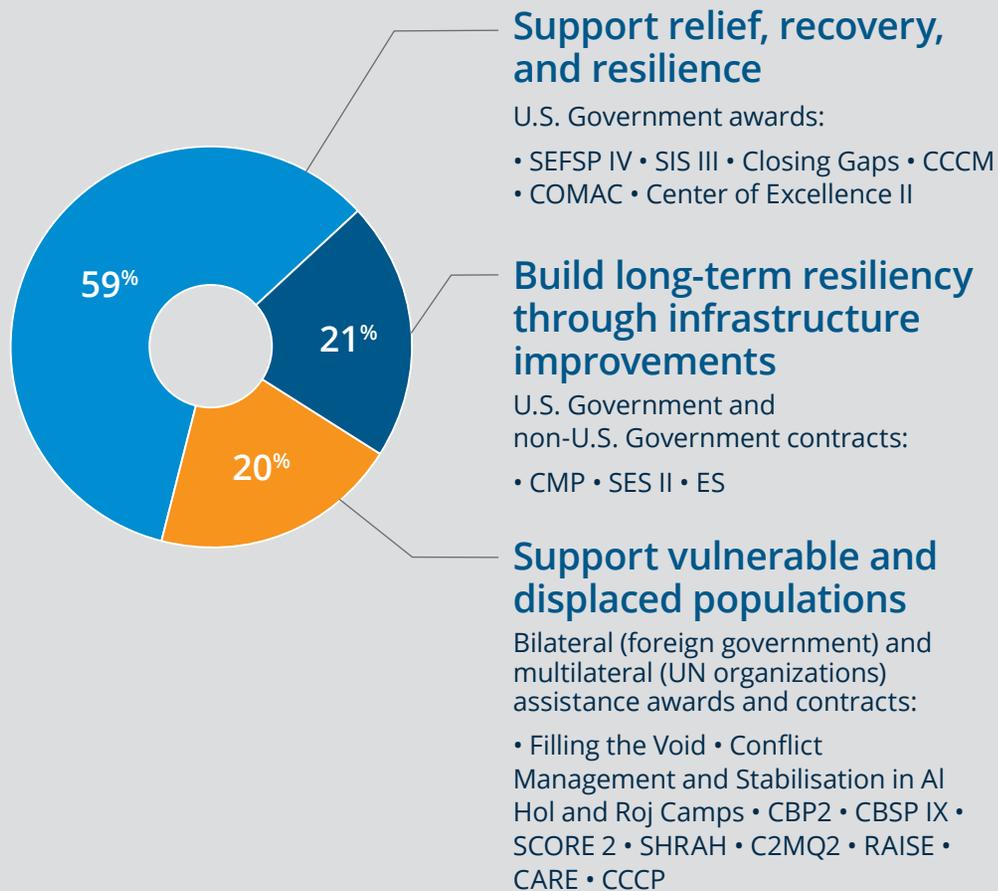
LEFT AND BOTTOM: Encouraging healing and trauma support, Yemen (CBSP IX)

BELOW: Conducting computer classes at community centers, Yemen (CBSP IX) (pre-COVID)



Blumont implemented awards and contracts totaling nearly \$76 million across the Middle East, Central Asia, and Latin America.

# 2020 Financials



## 2020 Donors and Partners Include:

- Afghanistan Ministry for Martyrs and Disabled Affairs
- Alcaldía de Belén de los Andaquíes*
- Alchemist Lab
- Anbar Nabdh Al-Hayat Foundation
- Arizona State University
- Baghdad Women's Association
- Colombia Ministry of Health
- Crown Prince Foundation—Jubilee Center of Excellence
- Eastern Mediterranean Public Health Network
- Etana Documentation, Training, and Research
- French Ministry of Europe and Foreign Affairs
- German Federal Foreign Office
- Government of Sindh School Education and Literacy Dept.
- Instituto Colombiano de Bienestar Familiar*
- Integrity
- Iraq Ministry of Endowment and Religious Affairs
- Iraq Ministry of Migration and Displacement
- Jordan Enterprise Development Cooperation
- Kardisi
- Leaders of Tomorrow
- Masters Cooperation Group
- Nineveh HOPE Organization
- Peace and Sport
- Pilgrims Group
- Rahman Safi International Consulting
- Sahara Economic Development Organization
- Souq Fann
- Syria Recovery Trust Fund
- USAID
- USAID Bureau of Humanitarian Affairs
- U.S. Department of State BPRM
- U.S. Embassy, Baghdad
- Unidad para la Atención y la Reparación a las Víctimas*
- UNDP
- UNHCR
- UNOCHA



## Executive Management Team

### Board of Directors

Richard D. George,  
Chair

Mary Ann Hopkins,  
Vice Chair

Hank Steininger

Allison Taunton-Rigby

Larry Warren



**Jonathan Nash**  
President and CEO



**Lauren Camilli**  
Vice President, General Counsel,  
Corporate Secretary, and  
Chief Ethics & Compliance Officer



**Laura Fogarty**  
Vice President  
Contracts and Grants



**Eric Lundgren**  
Vice President  
Global Operations



**Susan Herbert Peacock**  
Chief Human Resources Officer



**Roman Ponos**  
Vice President  
Business Development

# Senior Management Team

---

## GLOBAL

Ali Dhahir Ali, Country Director, Iraq

Lana Al Maani, Program Director, Smart Desert Project

Ashwaq Anbar, Program Manager and Country Representative, Yemen

Daniel Bichanich, Chief of Party, Essential Services, Good Governance, and Economic Recovery

Zarko Draganic, Chief of Party, Conflict Mitigation Assistance for Civilians

Caroline Haddad-Ayoub, Country Director, Jordan

Stig Marker Hansen, Program Director, Iraq and Syria

Catherine Injairu, Director, Human Resources, Iraq

Juan Pablo Franco Jiménez, Country Director, Colombia

Nadeen Khost, Program Director, Community Based Protection Program

Lana Al Maani, Program Director, Smart Desert Project

Sarah Ness, Deputy Chief of Party, Essential Services, Good Governance, and Economic Recovery

Sohini Sarkar, Director, Program Operations, Conflict Mitigation Assistance for Civilians

Naveed Ahmed Shaikh, Chief of Party, Sindh Community Mobilization Program

Ahmad Shamasneh, Senior Director, Finance and Administration, Iraq and Syria

Dan Smock, Project Director, Filling the Void

## U.S.

Carla Clemons, Director, Field Finance and Audit

Justin Dunlap, Director, Business Development

Dr. Gary Glass, Director, Monitoring and Evaluation

Lucas Marcenaro, Director, Information Technology

Ahmed Mostafa, Senior Legal Counsel

Kate Pritchard, Director, Communications

Lorea Russell, Technical Director

Yousuf Shbair, Controller

Hani Takla, Assistant Vice President, Contracts and Grants

Kristine Wolter, Director, Global Human Resources



1777 North Kent Street, Suite 300

Arlington, VA 22209 USA

+1.703.248.0161

Web: [www.blumont.org](http://www.blumont.org)

Email: [info@blumont.org](mailto:info@blumont.org)