

2021 ANNUAL REPORT




BLUMONT™



"I see strong women **working hard and fighting for their families** and loved ones, so I am inspired by their resilience every day."

— Nosheen, Blumont Agricultural Technician (Syria)





Our team at Blumont works with people and communities around the world to meet immediate needs and establish a foundation for a better future. Each day, we see the signs of progress—a family connected to housing; a child learning in a classroom; a victim of violence able to walk again; water networks reaching crops; a home-based business hiring a new employee.

When we consider the big picture, we can see the broader effect of these actions. **Together, they generate safety, opportunity, hope—momentum.**

Looking back at 2021, “momentum” is an idea that sticks with me. It was a year of building on individual steps to strengthen the foundation that enables us to do more as an organization and for the communities with whom we work.

Amidst evolving political and economic environments, our team kept moving forward. We developed new approaches, refined processes, took on new challenges, and worked to live our organizational values. We expanded work with existing partners, while also starting initiatives with new clients and donors.

When I look at these elements together, the big picture in 2021 was that our team was able to reach more communities, provide more services, and help more people—which is what we always strive to do.

I am incredibly proud of the work Blumont does each day. Our foundation is strong, and we are going to continue building.

Jonathan Nash, President and CEO



2021 OUR WORK

Throughout 2021, Blumont worked with communities to help people move forward—adapting to new situations; taking on challenges; building a foundation for growth. Our teams prioritized actions tailored to meet evolving local needs, ranging from humanitarian assistance to economic development. Each area of our work contributes to this continuum of progress as we provide relief, support recovery, and create a more resilient future.

Stories of Relief, Recovery, and Resilience

Delivering Emergency Victims' Aid

Since 2018, the Conflict Mitigation Assistance for Civilians (COMAC) activity has worked across all 34 provinces in Afghanistan to help civilian victims of conflict recover and rebuild. Blumont delivers immediate assistance in the aftermath of events, connects people to specialized health services, and supports victims to establish livelihoods. As a national emergency developed in 2021, Blumont worked with USAID to leverage COMAC's operational footprint and continue delivering critical aid.





COLOMBIA

Empowering Community Leaders

Deyanira is a local leader advocating for women's equality and indigenous rights in Colombia. She participates in community-based planning through the Closing Gaps program to support social healing and rehabilitation in areas that have experienced conflict and displacement.



JORDAN

Building Income and Opportunity

"I have become a businesswoman. It has helped us achieve financial self-sufficiency." Ola's home-based sewing business has grown with Blumont support through the Jordan Livelihoods Project. Since strengthening her business skills and connecting with digital markets, Ola has 10 women working with her to expand operations and help fill orders.

"I use my voice so that **girls are empowered and have territorial roots**, without anyone violating their rights."

— Deyanira, local leader (Colombia)



JORDAN



Click on any icon for more information.



Humanitarian Assistance



Spotlight:

CAMP COORDINATION AND CAMP MANAGEMENT (CCCM), Syria U.S. Department of State, Bureau of Population, Refugees, and Migration

For two displacement camps in northeast Syria, Blumont supports more than 60,000 people with registration, food assistance, and household goods distribution. Blumont rehabilitates WASH facilities and electrical services to ensure the health and safety of all camp residents. In 2021, CCCM oversaw maintenance of thousands of kilometers of electricity and water systems that service displaced families.



Providing relief and meeting the basic needs of communities in crisis.

From displacement camps to communities recovering from conflict, Blumont meets people's basic needs in times of crisis, including shelter, water, sanitation, and hygiene (WASH) and trauma support. Teams prioritize the dignity of all people served, ensuring that local voices inform activities and aid is in line with humanitarian standards.

"As a link between the refugee community, Blumont, and other services partners, I connect people with the support and resources that they really need."

— Mina, Blumont Community-Based Protection Coordinator (Jordan)



Community Cohesion & Protection



44,000+
people connected with services



Spotlight:

ACOGIDA, Colombia

U.S. Department of State, Bureau of Population, Refugees, and Migration

Acogida (a Spanish word used to express welcome and a sense of belonging) provides protection and community integration support for Venezuelan migrants in Colombia. Teams help migrant families secure housing and work with Venezuelans to ensure their access to migration permits, as well as health, education, child protection, and psychosocial support services.

Supporting recovery and helping communities come together.

Blumont provides individuals with opportunities to heal and grow, while rebuilding the human connections and social infrastructure that create a community. Work centers on engagement, encouragement, and empowerment, often with a focus on marginalized communities and populations, especially women, youth, and people with disabilities.



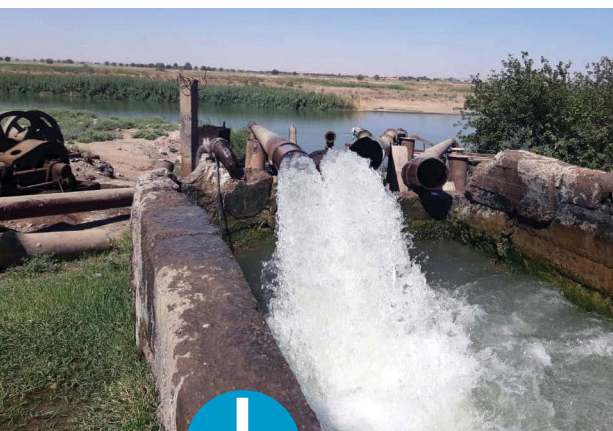
Water,
Sanitation,
& Hygiene



SYRIA

867,000+

people with renewed access to
water for drinking and agriculture



Spotlight:

FILLING THE VOID, Syria
Syria Recovery Trust Fund

This project rehabilitated water infrastructure in Syria's Deir ez-Zor Governorate, helping farmers recover their land. With repaired canals, water pump stations, and distribution networks, farms once again had reliable access to irrigation. On-farm assistance, tools, and machinery provided to eight local cooperatives helped rebuild the region's agriculture support. The interventions affected more than 150,000 people in the area, and local officials recognized Blumont's critical efforts to restore water infrastructure, farmland, and livelihoods in the community.

**Improving access to clean water
and sanitation to keep communities
healthy and productive.**

Blumont works across the hard and soft elements of WASH—from digging wells to promoting gender-aware practices that protect well-being. WASH affects, and is affected by, all aspects of life. This is reflected in how WASH activities connect to humanitarian assistance, agriculture, economic development, and more.



Livelihoods & Economic Development



Spotlight:

JORDAN LIVELIHOODS PROJECT, Jordan UNHCR

As part of the Community-Based Protection Program, this project supports the socioeconomic and financial inclusion of Jordanian business owners living in refugee-hosting urban areas and fosters livelihood opportunities for Syrian refugees. Teams work with home-based business owners on registration, licensing, and marketing. Since 2019, efforts have helped hundreds of businesses join the formal economy.



SYRIA

200+

businesses supported through
value-chain improvements

Creating opportunities for learning and earning.

Opportunities for entrepreneurship and economic development are critical for strong communities. Whether expanding home-based businesses or strengthening commodity value chains from producer to market, Blumont leverages private sector engagement to facilitate inclusive participation and build sustainable livelihoods.

"I am proud of my business. It not only provides income, but it **also gives me purpose."**

— Shereen, Syrian refugee and home-based business owner (Jordan)



Click on any icon for more information.



Stabilization & Governance



Building a foundation for stability and progress.

As communities recover from crisis or conflict, peacebuilding, social cohesion, and targeted engagement help to stabilize complex and changing environments. Blumont supports communities and local leadership to take on challenges and strengthen participatory, inclusive governance.

Spotlight:

SINDH COMMUNITY MOBILIZATION PROJECT (SCMP), Pakistan USAID

SCMP works to increase community and private-sector involvement in school reform while strengthening local coordination to improve education. Efforts prioritize bringing women into local decision-making and empowering people to speak up for schools. Since the program began, more than 8,000 people have been trained on financial management, community mobilization, and the benefits of education—especially for girls. In 2021, teams facilitated private sector support for 139 schools managed through a new public-private partnership policy, which was piloted by SCMP.



Climate-smart Agriculture & Food Security



Strengthening resilience while improving access to food and livelihoods.

Ensuring the availability of quality nutritious foods is central to Blumont's work with vulnerable populations. In communities recovering from conflict or looking to expand livelihoods, teams identify opportunities to sustainably strengthen agriculture systems—from farm to market. This work helps to improve food access and strengthen economic stability.

Spotlight:

SHELTER AND FOOD EMERGENCY RESPONSE (SAFER), Syria **USAID, Bureau for Humanitarian Assistance**

A key aspect of SAFER is promoting food security for vulnerable communities in northeast Syria. Agriculture technicians provide training, tools, and supplies to build a sustainable source of food and livelihoods. Through support for small holder farmers and homestead vegetable gardens, families can access a more diverse, nutritious diet. Teams also work with bakeries to produce and distribute bread to displacement camps, while vulnerable people in host communities receive bread at subsidized costs and supplementary vouchers to purchase local foods.

"I am very excited to be able to provide for my family."

—Lamaa, homestead gardener (Syria)



Click on any icon for more information.



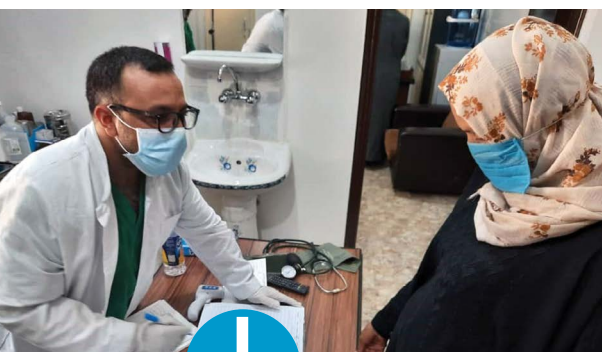
Infrastructure & Essential Services



SYRIA

120,000+

people with renewed access to electricity



Establishing systems and structures communities can build upon.

Blumont teams are rehabilitating the systems and places that connect communities and enable them to grow. Through improved physical and social infrastructure and increased access to services such as electricity and water, Blumont is building the groundwork for progress while promoting community well-being, resilience, and stability.

Spotlight:

ESSENTIAL SERVICES, GOOD GOVERNANCE, AND ECONOMIC RECOVERY, Syria USAID

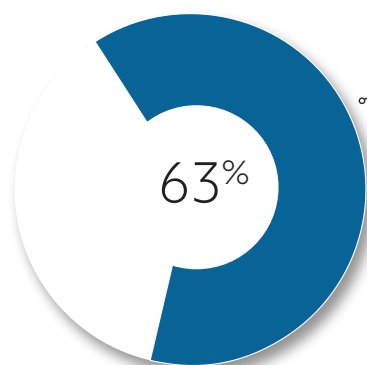
This project strengthens communities in Syria by restoring critical services, building local governance capacity, and improving value chains for economic opportunities. In 2021, efforts also supported the COVID-19 response by rehabilitating a hospital and establishing a medical-grade oxygen-bottling facility that supplies local healthcare providers.

“Once lighting was installed, I felt more comfortable allowing my family to walk outside at night.”

— Hussein, camp resident (Syria)

2021 FINANCIAL REPORT

Revenue \$82,898,754



U.S. Government awards to provide relief, recovery, and resilience:

Afghanistan: Conflict Mitigation Assistance for Civilians

Colombia: Acogida; Closing Emergency Assistance Gaps for Victims of Displacement

Iraq: Center of Excellence

Syria: Camp Coordination and Camp Management; Supporting Internally Displaced Persons Settlements III; Shelter and Food Emergency Response; Syria Emergency Food Security Program IV

U.S. and non-U.S. Government contracts to build long-term resilience through infrastructure improvement:

Pakistan: Sindh Community Mobilization Program

Syria: Essential Services, Good Governance, and Economic Recovery

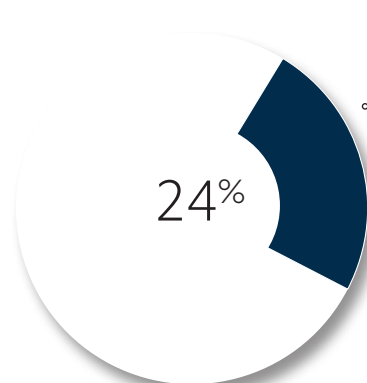
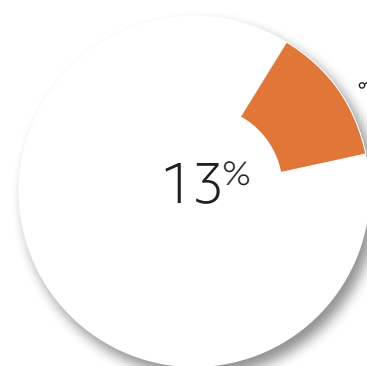
Bilateral (foreign government) and multilateral assistance awards and contracts to support vulnerable and displaced populations:

Iraq: Achieving Measurable Access to Livelihoods; Community Coexistence and Cohesion; COVID Action Response Effort; Decommissioning of Laylan and Al Wand IDP Camps

Jordan: Community-Based Protection III; Expanding Access to Resources and Knowledge; Protection of King Talal Dam through Labour-Intensive Activities; Smart Desert; Supporting Communities through Organized Recreation and Events; Supporting Creative Entrepreneurship

Syria: Conflict Management and Stabilisation in Al Hol and Roj; Filling the Void; Humanitarian Support in Al Hol and Roj; Tahseen

Yemen: Community-Based Support Program



LEADERSHIP

Executive Management Team

Jonathan Nash: President and Chief Executive Officer

Laura Fogarty: Vice President, Contracts and Grants; Corporate Secretary

Susan Herbert Peacock: Chief Human Resources Officer

Eric Lundgren: Vice President, Global Operations

Rob Murphy: Chief Financial Officer

Roman Ponos: Vice President, Business Development

Senior Management Team

Ashwaq Anbar: Country Representative, Yemen

Daniel Bichanich: Chief of Party, Essential Services in Syria, Jordan

Carla Clemons: Director, Project Finance and Audit

Peter Coriander: Senior International Recruiter

Zarko Draganic: Chief of Party, COMAC, Afghanistan

Justin Dunlap: Director, Business Development

Dr. Gary Glass: Director, Monitoring, Evaluation, and Learning

Caroline Haddad-Ayoub: Country Director, Jordan

Stig Marker Hansen: Country Director, Iraq and Syria

Geoff Hughes: Director, Global Security and Risk Management

Catherine Injairu: Director, Human Resources, Iraq

Juan Pablo Franco Jiménez: Country Director, Colombia



Nadeen Khost: Program Director, Community-Based Protection Program, Jordan

Lana Al Maani: Project Manager, Smart Desert, Jordan

Lucas Marcenaro: Director, Information Technology

Sarah Ness: Deputy Chief of Party, Essential Services in Syria, Jordan

Kate Pritchard: Director, Communications

Lorea Russell: Technical Director

Sohini Sarkar: Program Operations Director, COMAC, Afghanistan

Naveed Ahmed Shaikh: Chief of Party, Sindh Community Mobilization Program, Pakistan

Ahmad Shamasneh: Senior Director, Finance and Administration, Iraq and Syria

Paige Shannon: Senior Corporate Counsel, Compliance and Ethics Officer

Yousuf Shbair: Controller

Hani Takla: Assistant Vice President, Contracts and Grants

Kristine Wolter: Director, Global Human Resources

Board of Directors

Richard D. George: Chair

Mary Ann Hopkins: Vice Chair

Kendra Davenport

Randa Fahmy

Dr. Alison Taunton-Rigby

Larry Warren

2021

DONORS & PARTNERS INCLUDE:

Agence Française de Développement

Alcaldía de Belén de los Andaquíes

Bahar Organization

*Bundesministerium Für Wirtschaftliche
Zusammenarbeit*

Colombia Ministry of Health

Danish Ministry of Foreign Affairs

French Ministry of Europe and Foreign
Affairs

German Federal Foreign Office

*Gesellschaft für Internationale
Zusammenarbeit GmbH*

Givaudan Foundation

Government of Sindh School Education and
Literacy Department

Integrity Global

Inter-Islamic Network on Water Resources
Development and Management

International Advisory, Products, and
Systems

International Psychosocial Organization

International Union for Conservation of
Nature

Jordan Enterprise Development Corporation

Lawyers Without Borders

Masters Cooperative Group

Patrulla Aérea Civil Colombiana

Peace and Sport

Pilgrims Group

Rahman Safi International Consulting

Sayara International

Syria Recovery Trust Fund

UNDP

UNHCR

*Unidad para la Atención y Reparación
Integral a las Víctimas*

UNOCHA

USAID

USAID Bureau for Humanitarian Assistance

U.S. Department of State, BPRM

Venezolanos en Barranquilla

“Real-life aid workers do far more than distribute aid. To be effective, you have to be trusted and you need to stick around.”

— Hayastan, Blumont Senior Protection Officer (Syria)





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